

Appendix A - 2024/25 budget by service and variance analysis

2023/24 Net Expenditure Budget £000's	Service	Income £000's	Expenditure £000's	2024/25 Net Expenditure Budget £000's
702	CORPORATE MANAGEMENT	(1)	743	742
375	COMMUNICATIONS	(15)	423	408
1,058	REVS & BENS ADMIN	(800)	2,158	1,358
70	POLICY & PERFORMANCE	0	85	85
414	ENVIRONMENTAL STRATEGY	(124)	555	431
1,942	LEGAL & DEMOCRATIC	(173)	2,433	2,260
949	FINANCE ACCOUNTANCY	0	942	942
(800)	FINANCE CORPORATE	(3,626)	1,326	(2,300)
1,977	TECHNOLOGY	(50)	2,129	2,079
621	HUMAN RESOURCES & ORG DEVELOPMENT	0	695	695
(3,426)	PARKING SERVICES	(6,132)	2,540	(3,591)
381	CUSTOMER SERVICES	0	424	424
286	LEISURE & CULTURE	0	382	382
198	MUSEUMS	(27)	239	211
397	CAPITOL	(1,754)	2,154	400
(487)	LEISURE SERVICES	(881)	436	(445)
1,560	PARKS & COUNTRYSIDE	(414)	2,257	1,843
3,588	STREET SCENE & FLEET	(235)	4,253	4,019
1,139	WASTE & RECYCLING	(4,647)	5,745	1,097
1,110	ENVIRONMENTAL HEALTH / LICENSING	(833)	2,080	1,247
641	HOUSING	(2,647)	3,039	392
876	COMMUNITY SERVICES	(1,376)	2,333	957
(55)	BUILDING CONTROL	(833)	883	51
221	DEVELOPMENT	(1,970)	2,433	462
1,522	STRATEGIC PLANNING	(480)	2,134	1,654
1,109	PROPERTY & FACILITIES	0	1,244	1,244
(3,724)	INVESTMENT PROPERTIES	(4,262)	489	(3,772)
1,092	OPERATIONAL PROPERTIES	(99)	1,329	1,231
291	ECONOMIC DEVELOPMENT	(655)	<u>1,288</u>	<u>473</u>
14,029	TOTAL OPERATIONAL BUDGET	(32,032)	47,011	14,979
(250)	BENEFIT PAYMENTS	(21,900)	21,550	(350)
13,779	TOTAL	53,932	68,561	14,629
(73)	LESS CAPITALISED SALARIES	(90)	0	(90)
13,706	TOTAL	54,022	68,561	14,539

Budget variance analysed by group (DIR) 2025

Department Description	Cost Centre	Cost Centre Description	2023/24 Net	Budget	2024/25 Net	Income	Staffing	Premises	Supplies & Services	Transport	Other
			Expenditure Budget	Variance	Expenditure Budget						
Directorate: 1											
Group: 100											
CHIEF EXECUTIVE OFFICE	1020	CHIEF EXECUTIVE	176,986	5,960	182,946	0	5,960	0	0	0	0
CHIEF EXECUTIVE OFFICE	1494	CORPORATE SUPPORT	130,080	11,770	141,850	0	11,770	0	0	0	0
CHIEF EXECUTIVE OFFICE	1014	CORPORATE & DEMOCRATIC CORE	133,000	100,000	233,000	0	0	0	100,000	0	0
CHIEF EXECUTIVE OFFICE	1015	CDC-DEMOCRATIC REPRESENTATION	465,285	22,010	487,295	0	0	0	22,010	0	0
Sub Total			905,351	139,740	1,045,091	0	17,730	0	122,010	0	0
Directorate: 3											
Group: 300											
DIR RESOURCES	1265	RESOURCES DIRECTOR	138,760	9,210	147,970	0	9,210	0	0	0	0
DIR RESOURCES	1245	HOUSING BENEFIT GRANT	(250,000)	(100,000)	(350,000)	(50,000)	0	0	(50,000)	0	0
DIR RESOURCES	1264	REVENUES & BENEFITS HDC	(292,000)	60,000	(232,000)	60,000	0	0	0	0	0
DIR RESOURCES	1592	REVENUES & BENEFITS CONTRACT	1,350,000	240,000	1,590,000	40,000	0	0	0	0	200,000
Sub Total			946,760	209,210	1,155,970	50,000	9,210	0	(50,000)	0	200,000
Group: 321											
PERFORMANCE AND PROJECT	1241	POLICY & PERFORMANCE (STRAT PLAN)	70,452	14,365	84,817	0	1,440	0	12,975	(50)	0
Sub Total			70,452	14,365	84,817	0	1,440	0	12,975	(50)	0
Group: 330											
LEGAL & DEMOCRATIC	1097	LEGAL SERVICES	960,237	43,043	1,003,280	(35,000)	74,348	0	3,695	0	0
LEGAL & DEMOCRATIC	1001	ELECTORAL REGISTRATION	81,220	15,850	97,070	(1,000)	0	0	16,850	0	0
LEGAL & DEMOCRATIC	1002	LOCAL COUNCIL ELECTIONS	20,000	60,000	80,000	180,000	0	0	(120,000)	0	0
LEGAL & DEMOCRATIC	1003	NEIGHBOURHOOD COUNCIL EXPENSES	26,000	0	26,000	0	0	0	0	0	0
LEGAL & DEMOCRATIC	1098	DEMOCRATIC SERVICES	255,835	77,638	333,473	0	75,738	0	1,900	0	0
Sub Total			1,343,292	196,531	1,539,823	144,000	150,086	0	(97,555)	0	0
Group: 340											
FINANCE	1017	UNAPPORTIONABLE OVERHEADS	91,000	0	91,000	0	0	0	0	0	0
FINANCE	1249	INTEREST ON CAPITAL RECEIPTS	(2,420,750)	(1,238,000)	(3,658,750)	(1,238,000)	0	0	0	0	0
FINANCE	1253	GENERAL FUND APPROPRIATNS A/C	917,000	(3,000)	914,000	0	0	0	0	0	(3,000)
FINANCE	1257	GENERAL EXPENSES-FINANCE	180,372	(872)	179,500	16,628	7,500	0	(25,000)	0	0
FINANCE	1258	INTERNAL AUDIT	148,000	9,000	157,000	0	0	0	0	0	9,000
FINANCE	1262	PROCUREMENT	72,100	11,400	83,500	0	0	0	0	0	11,400
FINANCE	1267	CENTRAL EXPENSES	212,310	(278,640)	(66,330)	0	(297,200)	0	18,560	0	0
FINANCE	1259	ACCOUNTANCY	612,954	52,074	665,028	0	49,579	0	2,495	0	0
FINANCE	1260	FINANCE SUPPORT SERVICES	335,873	(58,705)	277,168	0	(23,755)	0	50	0	(35,000)
Sub Total			148,859	(1,506,743)	(1,357,884)	(1,221,372)	(263,876)	0	(3,895)	0	(17,600)
Group: 351											
TECHNOLOGY	1101	IT PROJECTS	160,550	(21,100)	139,450	(21,100)	0	0	0	0	0
TECHNOLOGY	1102	ICT	1,547,389	171,515	1,718,904	0	146,515	0	25,000	0	0
TECHNOLOGY	1105	CENTRAL TELEPHONES - OPERATIONAL COSTS	165,000	(53,000)	112,000	0	0	0	(53,000)	0	0
TECHNOLOGY	1106	MOBILE PHONES	35,000	3,000	38,000	0	0	0	3,000	0	0
TECHNOLOGY	1108	PHOTOCOPIER/PRINTERS	34,000	0	34,000	0	0	0	0	0	0
TECHNOLOGY	1384	GIS / SPACIAL PLANNING	5,000	0	5,000	0	0	0	0	0	0
TECHNOLOGY	1641	IT SECURITY	30,124	1,397	31,521	99,000	2,397	0	(100,000)	0	0
TECHNOLOGY	1018	COMMUNICATION & CONSULTATION	321,548	36,395	357,943	0	36,395	0	0	0	0
TECHNOLOGY	1506	RESIDENTS MAGAZINE	53,000	(3,000)	50,000	0	0	0	(3,000)	0	0
Sub Total			2,351,611	135,207	2,486,818	77,900	185,307	0	(128,000)	0	0
Group: 360											
HUMAN RESOURCES & ORG DE 1019		HR & OD	556,675	71,323	627,998	0	46,273	0	25,050	0	0
HUMAN RESOURCES & ORG DE 1013		EMERGENCY PLANNING	64,815	1,896	66,711	0	2,696	0	(800)	0	0
Sub Total			621,490	73,219	694,709	0	48,969	0	24,250	0	0

Department Description	Cost Centre	Cost Centre Description	2023/24 Net		2024/25 Net	Income	Staffing	Premises	Supplies & Services	Transport	Other
			Expenditure Budget	Budget Variance	Expenditure Budget						
Group: 370											
PARKING SERVICES	1154	BRAMBER - RURAL CAR PARK	2,189	(340)	1,849	0	0	(340)	0	0	0
PARKING SERVICES	1156	PARTRIDGE GREEN - RURAL CAR PARK	998	33	1,031	0	0	33	0	0	0
PARKING SERVICES	1177	HOP OAST PARK & RIDE	57,881	(5,036)	52,844	0	0	2,244	(7,280)	0	0
PARKING SERVICES	1201	SHOPMOBILITY	0	0	0	0	0	0	0	0	0
PARKING SERVICES	1545	CAR PARKS	606,790	27,036	633,826	0	27,036	0	0	0	0
PARKING SERVICES	1202	HORSHAM ON STREET PARKING SCHE	(143,840)	(5,000)	(148,840)	0	0	0	(5,000)	0	0
PARKING SERVICES	1277	LAPE - RUNNING COSTS	63,847	85,846	149,693	0	85,846	0	0	0	0
PARKING SERVICES	1162	SWAN WALK MSCP	(913,224)	(62,721)	(975,945)	(21,600)	0	(42,771)	1,650	0	0
PARKING SERVICES	1163	THE FORUM MSCP	(324,915)	(37,189)	(362,104)	(64,900)	0	26,291	1,420	0	0
PARKING SERVICES	1164	PIRIES PLACE MSCP	(1,179,854)	(61,688)	(1,241,542)	(74,900)	0	10,432	2,780	0	0
PARKING SERVICES	1165	DENNE ROAD CAR PARK	(257,453)	390	(257,063)	(3,000)	0	3,390	0	0	0
PARKING SERVICES	1167	PAVILIONS CAR PARK	(345,410)	14,625	(330,785)	23,000	0	(8,375)	0	0	0
PARKING SERVICES	1168	NEW STREET CAR PARK	(10,517)	420	(10,098)	0	0	420	0	0	0
PARKING SERVICES	1169	DUKES SQUARE CAR PARK	(41,254)	(2,480)	(43,734)	(2,500)	0	20	0	0	0
PARKING SERVICES	1170	HORSHAM LIBRARY CAR PARK	(25,016)	22	(24,994)	0	0	22	0	0	0
PARKING SERVICES	1171	NORTH PARADE CAR PARK	(66,378)	7,036	(59,342)	0	0	5,756	1,280	0	0
PARKING SERVICES	1172	NORTH STREET CAR PARK	(134,619)	(16,807)	(151,426)	(16,500)	0	(307)	0	0	0
PARKING SERVICES	1173	BT EXCHANGE CAR PARK	(63,762)	(145)	(63,907)	7,000	0	(7,145)	0	0	0
PARKING SERVICES	1174	TALBOT LANE CAR PARK	(10,161)	10,301	140	2,000	0	8,301	0	0	0
PARKING SERVICES	1284	HORSHAM HOSPITAL CAR PARK	(39,000)	0	(39,000)	0	0	0	0	0	0
PARKING SERVICES	1451	JUBILEE CAR PARK	(102,576)	4,548	(98,028)	0	0	4,548	0	0	0
PARKING SERVICES	1600	PARK VIEW CAR PARK	(5,590)	(140)	(5,730)	0	0	(140)	0	0	0
PARKING SERVICES	1148	BILLINGSHURST - RURAL CAR PARK	(26,098)	(7,246)	(33,344)	(5,300)	0	(1,946)	0	0	0
PARKING SERVICES	1149	STEYNING - RURAL CAR PARK	(43,785)	(9,696)	(53,481)	(2,800)	0	(6,896)	0	0	0
PARKING SERVICES	1150	STORRINGTON - RURAL CAR PARK	(39,985)	(21,548)	(61,533)	(12,000)	0	(9,548)	0	0	0
PARKING SERVICES	1151	HENFIELD - RURAL CAR PARK	(26,153)	(11,646)	(37,799)	(10,500)	0	(1,146)	0	0	0
PARKING SERVICES	1152	PULBOROUGH - RURAL CAR PARK	(11,312)	(45)	(11,357)	0	0	(45)	0	0	0
PARKING SERVICES	1153	SOUTHWATER COUNTRY PARK - RURAL CAR PARK	(116,500)	8,500	(108,000)	5,000	0	0	3,500	0	0
PARKING SERVICES	1155	COWFOLD - RURAL CAR PARK	1,647	(405)	1,242	0	0	(405)	0	0	0
PARKING SERVICES	1157	UPPER BEEDING - RURAL CAR PARK	1,442	(171)	1,271	0	0	(171)	0	0	0
PARKING SERVICES	1158	WARNHAM - RURAL CAR PARK	340	22	362	0	0	22	0	0	0
PARKING SERVICES	1159	ROFFEY - RURAL CAR PARK	(9,260)	(3,476)	(12,736)	0	0	(3,476)	0	0	0
PARKING SERVICES	1160	RUDGWICK - RURAL CAR PARK	130	0	130	0	0	0	0	0	0
PARKING SERVICES	1161	OTHER RURAL CAR PARKS	(224,252)	(78,544)	(302,796)	(75,000)	0	4,456	(8,000)	0	0
Sub Total			(3,425,650)	(165,544)	(3,591,196)	(252,000)	112,882	(16,776)	(9,650)	0	0
Group: 390											
CUSTOMER SERVICES	1540	CUSTOMER SERVICE CENTRE	381,385	42,260	423,645	0	32,260	0	10,000	0	0
Sub Total			381,385	42,260	423,645	0	32,260	0	10,000	0	0
Sub Total			2,438,199	(1,001,495)	1,436,702	(1,201,472)	276,278	(16,776)	(241,875)	(50)	182,400
Directorate: 5											
Group: 500											
DIR OF COMMUNITY SERVICES	1080	DIRECTOR OF COMMUNITY SERVICES	112,650	9,210	121,860	0	9,210	0	0	0	0
Sub Total			112,650	9,210	121,860	0	9,210	0	0	0	0
Group: 501											
DIR OF COMMUNITY SERVICES	1633	WILDER HORSHAM	121,410	(20,000)	101,410	0	0	0	(20,000)	0	0
DIR OF COMMUNITY SERVICES	1644	CLIMATE CHANGE PANEL	40,000	20,000	60,000	0	0	0	20,000	0	0
DIR OF COMMUNITY SERVICES	1647	ENVIRONMENTAL STRATEGY	253,018	16,799	269,817	0	16,799	0	0	0	0
DIR OF COMMUNITY SERVICES	1648	COMMUNITY CLIMATE FUND	0	0	0	0	0	0	0	0	0
Sub Total			414,428	16,799	431,227	0	16,799	0	0	0	0
Group: 510											
LEISURE & CULTURE	1534	HEAD OF LEISURE & CULTURE	85,844	(3,616)	82,228	0	(3,616)	0	0	0	0
LEISURE & CULTURE	1605	EVENTS	200,000	100,000	300,000	0	7,117	0	92,883	0	0
LEISURE & CULTURE	1068	HORSHAM MUSEUM & VISITOR INFO. CENTRE	198,325	13,171	211,496	5,000	14,599	922	(7,350)	0	0
LEISURE & CULTURE	1026	CAPITOL BAR & CAFE	(65,618)	(26,861)	(92,479)	(40,000)	13,139	0	0	0	0
LEISURE & CULTURE	1066	THE CAPITOL	389,547	24,714	414,260	(150,000)	65,330	41,924	67,460	0	0
LEISURE & CULTURE	1067	DRILL HALL (ARTS CENTRE USE)	64,224	2,149	66,373	35,000	4,474	17,725	(55,050)	0	0
LEISURE & CULTURE	1082	BARN	6,562	2,606	9,168	(10,000)	0	12,806	0	0	0
LEISURE & CULTURE	1434	DRILL HALL SUPERVISOR'S FLAT	2,183	232	2,415	0	0	232	0	0	0

Department Description	Cost Centre	Cost Centre Description	2023/24 Net Expenditure		2024/25 Net Expenditure		Income	Staffing	Premises	Supplies & Other		
			Budget	Variance	Budget					Services	Transport	Other
HOUSING	1235	HOUSING STRATEGY & ENABLING	113,000	(88,000)	25,000	0	0	0	0	(88,000)	0	0
HOUSING	1547	HOUSING SERVICES	482,065	(149,844)	332,221	2,883	47,012	0	0	(179,739)	0	(20,000)
HOUSING	1232	BED AND BREAKFAST ACCOMMODATN	243,000	253,750	496,750	(130,000)	0	0	0	383,750	0	0
HOUSING	1233	STRAWBERRY FIELD	25,303	(12,925)	12,378	0	0	(12,945)	0	20	0	0
HOUSING	1509	TENANTS TEMPORARY ACCOMMODATION	(261,878)	(70,737)	(332,615)	(70,595)	0	0	(1,282)	1,140	0	0
HOUSING	1581	60 PARK STREET, HORSHAM	(16,940)	40	(16,900)	0	0	0	0	40	0	0
HOUSING	1626	COPNALL COURT	16,025	0	16,025	0	0	0	0	0	0	0
HOUSING	1640	PRIVATE SECTOR LEASING	10,000	0	10,000	(5,000)	0	4,000	0	1,000	0	0
HOUSING	1646	SAXON WEALD PROPERTIES	(3,000)	25,000	22,000	(16,000)	0	41,000	0	0	0	0
HOUSING	1650	LAHF Homes	0	(220,000)	(220,000)	(240,000)	0	20,000	0	0	0	0
HOUSING	1475	LETTINGS	33,917	13,356	47,273	0	13,356	0	0	0	0	0
HOUSING	1005	CRIME PREVENTION-CCTV	50,856	57	50,913	0	0	57	0	0	0	0
HOUSING	1006	COMMUNITY WARDENS - ASHINGTON	0	0	0	(4,494)	4,494	0	0	0	0	0
HOUSING	1007	COMMUNITY WARDENS - STEYNING	0	0	0	(6,279)	6,279	0	0	0	0	0
HOUSING	1275	COMMUNITY SAFETY	124,218	66,306	190,524	0	66,306	0	0	0	0	0
HOUSING	1595	SAFEGUARDING	7,750	0	7,750	0	0	0	0	0	0	0
HOUSING	1596	TRANSIT SITES	25,000	0	25,000	0	0	0	0	0	0	0
HOUSING	1599	COMMUNITY WARDENS- PULBOROUGH	0	0	0	(7,277)	7,277	0	0	0	0	0
HOUSING	1615	COMMUNITY WARDENS - STORRINGTON	0	0	0	(3,816)	3,816	0	0	0	0	0
HOUSING	1616	COMMUNITY WARDENS - BILLINGSHURST	0	0	0	(6,279)	6,279	0	0	0	0	0
HOUSING	1617	COMMUNITY WARDENS - HORSHAM TOWN	86,535	6,354	92,889	0	6,354	0	0	0	0	0
HOUSING	1618	COMMUNITY WARDENS - SOUTHWATER	0	(5,111)	(5,111)	(7,638)	2,527	0	0	0	0	0
HOUSING	1012	VOLUNTARY SECTOR GRANTS AND SLA'S	245,489	0	245,489	0	0	0	0	0	0	0
HOUSING	1044	COMMUNITY DEVELOPMENT	337,834	(3,305)	334,529	0	(3,305)	0	0	0	0	0
HOUSING	1045	COMMUNITY INTERVENTIONS	18,080	0	18,080	0	0	0	0	0	0	0
HOUSING	1643	REFUGEE SUPPORT	(50,000)	0	(50,000)	0	0	0	0	0	0	0
HOUSING	1369	HEALTH & WELL BEING HUB	48,944	(52,574)	(3,630)	(91,926)	40,452	(1,100)	0	0	0	0
HOUSING	1551	HEALTHY WEIGHT PROJECT	0	0	0	(3,000)	0	0	3,000	0	0	0
HOUSING	1554	FALLS PREVENTION PROJECT	0	0	0	33,000	0	0	(33,000)	0	0	0
HOUSING	1556	ALCOHOL ADVICE PROJECT	0	(15,999)	(15,999)	0	(13,861)	0	(2,138)	0	0	0
HOUSING	1627	HEALTH CHECKS	0	0	0	(1,500)	0	0	1,500	0	0	0
HOUSING	1634	HEALTH AND WELLBEING PROJECTS	(23,000)	25,500	2,500	7,900	0	16,600	1,000	0	0	0
HOUSING	1652	HEAD OF HEALTH AND WELLBEING	0	59,913	59,913	0	59,913	0	0	0	0	0
HOUSING	1573	GYM REFERRALS	3,650	0	3,650	0	0	0	0	0	0	0
HOUSING	1642	HEALTHY WALKS	870	0	870	0	0	0	0	0	0	0
Sub Total			1,517,718	(168,219)	1,349,499	(550,021)	246,899	66,330	88,573	0	(20,000)	
Sub Total			9,835,849	822,002	10,657,850	(1,235,015)	1,474,958	339,347	143,732	94,980	4,000	
Directorate: 7												
Group: 700												
DIRECTOR OF PLACE	1559	DIRECTOR OF PLACE	143,401	4,234	147,635	0	4,234	0	0	0	0	0
Sub Total			143,401	4,234	147,635	0	4,234	0	0	0	0	0
Group: 710												
BUILDING CONTROL	1086	BUILDING CONTROL	(54,841)	105,594	50,753	50,000	60,524	0	(4,930)	0	0	0
Sub Total			(54,841)	105,594	50,753	50,000	60,524	0	(4,930)	0	0	0
Group: 720												
DEVELOPMENT	1084	DEVELOPMENT CONTROL & ENFRMNT	(301,542)	123,131	(178,411)	(28,333)	93,086	0	58,378	0	0	0
DEVELOPMENT	1089	LAND CHARGES	(130,865)	74,455	(56,410)	68,000	6,895	0	(440)	0	0	0
DEVELOPMENT	1536	PLANNING SUPPORT STAFF	339,917	17,893	357,810	0	17,893	0	0	0	0	0
DEVELOPMENT	1537	ENFORCEMENT	313,690	25,676	339,366	0	25,676	0	0	0	0	0
Sub Total			221,200	241,155	462,355	39,667	143,550	0	57,938	0	0	0
Group: 730												
STRATEGIC PLANNING	1144	LAND DRAINAGE	(10,450)	32,750	22,300	13,250	0	19,500	0	0	0	0
STRATEGIC PLANNING	1197	ENVIRONMENTAL MANAGEMENT	2,482	11,082	13,564	0	0	11,082	0	0	0	0
STRATEGIC PLANNING	1528	NEIGHBOURHOOD PLANNING	(59,950)	(10,000)	(69,950)	0	0	0	(10,000)	0	0	0
STRATEGIC PLANNING	1538	STRATEGIC PLANNING	1,589,607	(122,226)	1,467,381	0	96,474	0	(218,700)	0	0	0
STRATEGIC PLANNING	1654	WATER NEUTRALITY	0	82,136	82,136	(286,500)	73,636	0	295,000	0	0	0
STRATEGIC PLANNING	1656	GRADUATE TRAINING	0	138,090	138,090	0	138,090	0	0	0	0	0
Sub Total			1,521,689	131,832	1,653,521	(273,250)	308,200	30,582	66,300	0	0	0

Department Description	Cost Centre	Cost Centre Description	2023/24 Net	Budget	2024/25 Net	Income	Staffing	Premises	Supplies & Services	Transport	Other
			Expenditure Budget	Variance	Expenditure Budget						
Group: 750											
PROPERTY & FACILITIES	1199	FEASIBILITY STUDIES	80,000	(34,400)	45,600	0	0	0	(34,400)	0	0
PROPERTY & FACILITIES	1542	PROPERTY & FACILITIES DEPARTMENT	451,668	172,259	623,927	700	114,939	0	56,620	0	0
PROPERTY & FACILITIES	1563	PARKSIDE	577,270	(2,767)	574,503	0	0	(2,847)	80	0	0
PROPERTY & FACILITIES	1076	TOWN HALL	(80,020)	(70)	(80,090)	(290)	0	0	220	0	0
PROPERTY & FACILITIES	1111	SWAN WALK RENTS	(165,670)	70,000	(95,670)	70,000	0	0	0	0	0
PROPERTY & FACILITIES	1113	EAST MEWS	(10,041)	25	(10,016)	(80)	0	55	50	0	0
PROPERTY & FACILITIES	1114	1 & 3 STANS WAY	(30,000)	10	(29,990)	(30)	0	0	40	0	0
PROPERTY & FACILITIES	1115	BLATCHFORD CLOSE INDUSTRIAL ESTATE	(215,160)	(11,412)	(226,572)	(15,960)	0	15,238	(10,690)	0	0
PROPERTY & FACILITIES	1116	HENFIELD INDUSTRIAL ESTATE	(40,000)	30	(39,970)	0	0	0	30	0	0
PROPERTY & FACILITIES	1117	OAKHURST BUSINESS PARK - PHASE 1	(402,281)	(15,719)	(418,000)	(6,349)	0	0	(9,370)	0	0
PROPERTY & FACILITIES	1122	SOUTHWATER MEDICAL CENTRE	(134,706)	(235)	(134,941)	0	0	(505)	270	0	0
PROPERTY & FACILITIES	1206	FORUM CAFE (ESQUIRES)	(30,885)	1,160	(29,725)	(60)	0	1,180	40	0	0
PROPERTY & FACILITIES	1220	PARK HOUSE	0	0	0	0	0	0	0	0	0
PROPERTY & FACILITIES	1283	LINTOT SQ, SERV ACCT	7,016	220	7,236	0	0	220	0	0	0
PROPERTY & FACILITIES	1339	LINTOT SQ, RENT ACCT	(480,730)	(22,460)	(503,190)	(22,000)	0	0	(460)	0	0
PROPERTY & FACILITIES	1344	STEYNING HEALTH CENTRE	(325,880)	(3,720)	(329,600)	(4,580)	0	0	860	0	0
PROPERTY & FACILITIES	1350	OAKHURST BUSINESS PARK - PHASE 2	(239,361)	(29,821)	(269,182)	(30,460)	0	249	390	0	0
PROPERTY & FACILITIES	1470	OAKHURST BUS PK-PH 3	(124,793)	(32,741)	(157,534)	(33,200)	0	159	300	0	0
PROPERTY & FACILITIES	1495	WESTHOPE LODGE	(45,960)	(20)	(45,980)	(4,413)	0	4,283	110	0	0
PROPERTY & FACILITIES	1503	OAKHURST BUSINESS PARK-PHASE 4	(155,160)	(9,145)	(164,305)	(10,000)	0	545	310	0	0
PROPERTY & FACILITIES	1504	OAKHURST PH 1-4 SERVICE CHG	0	0	0	(5,000)	0	0	5,000	0	0
PROPERTY & FACILITIES	1531	NEW STREET SHOPPING PARADE	(58,152)	(432)	(58,584)	(300)	0	(262)	130	0	0
PROPERTY & FACILITIES	1532	NEEDLES SHOPPING PARADE	(24,452)	59	(24,393)	(30)	0	49	40	0	0
PROPERTY & FACILITIES	1533	ARUN HOUSE, HURST ROAD	(55,020)	(105,060)	(160,080)	(100,370)	0	0	(4,690)	0	0
PROPERTY & FACILITIES	1560	MILLSTREAM SURGERY - STORRINGTON	(54,780)	(26,570)	(81,350)	(26,690)	0	0	120	0	0
PROPERTY & FACILITIES	1565	STABLE BLOCK CAFE (KAYA)	(44,667)	3,094	(41,573)	(10,014)	0	13,038	70	0	0
PROPERTY & FACILITIES	1576	28 CARFAX, HORSHAM	(19,510)	0	(19,510)	(20)	0	0	20	0	0
PROPERTY & FACILITIES	1577	16 EAST STREET, HORSHAM	(35,020)	(20)	(35,040)	(70)	0	0	50	0	0
PROPERTY & FACILITIES	1579	LAND AT REDKILN WAY, HORSHAM - LOCKYEAR	(23,980)	0	(23,980)	0	0	0	0	0	0
PROPERTY & FACILITIES	1593	PARK HOUSE	(64,274)	(4,407)	(68,681)	(19,692)	0	12,765	2,520	0	0
PROPERTY & FACILITIES	1594	THE GRANARY	(10,742)	162	(10,580)	(1,521)	0	1,653	30	0	0
PROPERTY & FACILITIES	1601	7 WEST STREET, HORSHAM	(35,545)	(49,615)	(85,160)	(49,855)	0	0	240	0	0
PROPERTY & FACILITIES	1603	THE REC	(49,980)	39,711	(10,269)	37,060	0	1,891	760	0	0
PROPERTY & FACILITIES	1612	THE FORUM - HDC	(741,815)	178,177	(563,638)	168,170	0	8,787	1,220	0	0
PROPERTY & FACILITIES	1622	54 & 56 HIGH STREET - BILLINGSHURST	(32,020)	(13,010)	(45,030)	(13,140)	0	0	130	0	0
PROPERTY & FACILITIES	1653	37 BISHOPRIC	0	(17,000)	(17,000)	(20,000)	0	3,000	0	0	0
PROPERTY & FACILITIES	1655	BLATCHFORD CLOSE IND. EST. SERVICE CHARGES	0	0	0	(14,000)	0	0	14,000	0	0
PROPERTY & FACILITIES	1093	BUS SHELTERS	7,067	7,101	14,168	0	0	7,101	0	0	0
PROPERTY & FACILITIES	1112	CHRISTMAS DECORATIONS	22,000	545	22,545	0	0	545	0	0	0
PROPERTY & FACILITIES	1135	PUBLIC CONVENIENCES	41,214	(11,290)	29,924	100	0	(7,978)	(3,412)	0	0
PROPERTY & FACILITIES	1147	FOOTWAYS & AMENITY LIGHTING	2,340	154	2,494	3,822	0	(3,668)	0	0	0
PROPERTY & FACILITIES	1166	LONDON ROAD CAR PARK	9,619	8,962	18,581	0	0	8,962	0	0	0
PROPERTY & FACILITIES	1195	ENERGY MANAGEMENT	120,000	0	120,000	0	0	0	0	0	0
PROPERTY & FACILITIES	1196	PUBLIC SEATS	20,300	1,109	21,409	0	0	1,109	0	0	0
PROPERTY & FACILITIES	1198	TOWN CENTRE MANAGEMENT & MAINT	46,110	(36,103)	10,007	50,000	0	(86,103)	0	0	0
PROPERTY & FACILITIES	1200	STREET NAMING & NUMBERING	(5,100)	0	(5,100)	5,000	0	0	(5,000)	0	0
PROPERTY & FACILITIES	1203	BUS STATION	28,036	(4,586)	23,450	1,332	0	(7,218)	1,300	0	0
PROPERTY & FACILITIES	1205	FORUM (EXCL CAFE)	142	25,742	25,884	10,730	0	15,012	0	0	0
PROPERTY & FACILITIES	1366	TOWN CENTRE WATER FEATURES	10,912	6,386	17,298	0	0	6,386	0	0	0
PROPERTY & FACILITIES	1118	COMMERCIAL & DOMESTIC PROPS	787,000	118,424	905,424	5,350	0	112,934	140	0	0
PROPERTY & FACILITIES	1119	SMALL DOLE CARAVAN SITE	4,468	17,377	21,845	0	0	19,367	(1,990)	0	0
PROPERTY & FACILITIES	1121	DUKE SQUARE (TA CENTRE)	3,772	(1,662)	2,110	(7,200)	0	1,620	3,918	0	0
PROPERTY & FACILITIES	1207	FORUM FLATS	(230)	230	0	(2,795)	0	1,995	1,030	0	0
PROPERTY & FACILITIES	1218	OLD BARN/PUMP ALLEY	10,312	5,631	15,943	0	0	5,631	0	0	0
PROPERTY & FACILITIES	1353	TOWN CENTRE STORE	205	146	351	0	0	146	0	0	0
PROPERTY & FACILITIES	1367	NEEDLES FARM CENTRE	885	(1,571)	(686)	(3,760)	0	2,059	130	0	0
PROPERTY & FACILITIES	1580	29 BARTTELOT ROAD, HORSHAM	(13,440)	(8)	(13,448)	(5,048)	0	5,000	40	0	0
PROPERTY & FACILITIES	1602	FORMER HORSHAM AMBULANCE STATION	(3,743)	2,203	(1,540)	(3,830)	0	5,923	110	0	0
Sub Total			(1,522,781)	225,073	(1,297,708)	(58,493)	114,939	148,321	20,306	0	0
Group: 760											
ECONOMIC DEVELOPMENT	1645	UK SHARED PROSPERITY FUND	(173,545)	173,545	0	(253,455)	0	0	427,000	0	0
ECONOMIC DEVELOPMENT	1072	BUSINESS SUPPORT (ED)	500	(500)	0	0	0	(500)	0	0	0
ECONOMIC DEVELOPMENT	1186	LOCAL PRODUCE MARKET	(9,450)	(7,690)	(17,140)	(10,000)	0	2,310	0	0	0

Department Description	Cost Centre	Cost Centre Description	2023/24 Net		2024/25 Net		Income	Staffing	Premises	Supplies & Services	Transport	Other
			Expenditure Budget	Variance	Expenditure Budget	Budget						
ECONOMIC DEVELOPMENT	1123	ECONOMIC DEVELOPMENT & PROMOTN	413,559	16,634	430,193	0	15,724	910	0	0	0	0
ECONOMIC DEVELOPMENT	1639	ED GRANT PROJECTS	45,000	0	45,000	(150,000)	0	0	150,000	0	0	0
ECONOMIC DEVELOPMENT	1073	VISITOR ECONOMY	14,800	0	14,800	0	0	0	0	0	0	0
ECONOMIC DEVELOPMENT	1619	J2W - JOURNEY TO WORK	0	0	0	36,351	(36,351)	0	0	0	0	0
Sub Total			290,864	181,989	472,853	(377,104)	(20,627)	2,720	577,000	0	0	0
Sub Total			599,532	889,877	1,489,409	(619,180)	610,820	181,623	716,614	0	0	0
TOTAL			13,778,931	850,124	14,629,052	(3,055,667)	2,379,786	504,194	740,481	94,930	186,400	186,400
		LESS CAPITALISED SALARIES	(72,880)	(17,440)	(90,320)		(17,440)					
GRAND TOTAL			13,706,051	832,684	14,538,732	(3,055,667)	2,362,346	504,194	740,481	94,930	186,400	186,400